

# **EXHIBIT 3**

## Definitions

Avg Wkly Gilt/Sow Beg Inventory	Weekly Sow Base held on sow farm
Total Services	Breeds
Breeds/Female/Yr	(Total Services X 52) / Gilt and Sow Ending Inventory
% Pre-Wean Mortalities	(Pre-Wean Mortality Head / Total Born Alive), Pre Wean mortality is a count of piglets that die from farrow to wean
Transferred IN Head	Head transferred into Phase
Transferred OUT Head	Head transferred out of phase
Sold Head	Market Head Sold to Plants
Wean to Finish Total Removals %	(Sold Head / Weaned Head) % of Animals lost from Weaning from Sow Farm to Marketing at Plant
Miscarriage %	Number of miscarriages 21 days post breeding up to 109 days bred / Number of Services
Stillborn %	Stillborn is any piglet born that has not breathed, formula for % is Total Stillborns / Total Born
Mummies %	Abnormal fetus that has not fully developed, formula for % is Total Mummies / Total Born
Nursery % Total Loss	% of Animals lost in the Nursery Phase
GF % Total Loss	% of Animals lost in the GF Phase

## Nursery - Yearly

	Company Relationship												
	CON			OWN			Grand Total				CON	OWN	TOTAL
Year of Week Ending Date	Transferred IN Head	Transferred OUT Head	Sold Head	Transferred IN Head	Transferred OUT Head	Sold Head	Transferred IN Head	Transferred OUT Head	Sold Head		Nursery % Total Loss		
2005	190,382	186,844	0	4,278,684	4,086,863	24,317	4,469,066	4,273,707	24,317		2.02%	3.16%	3.11%
2006	266,964	259,545	11,739	4,306,252	4,082,277	37,158	4,573,216	4,341,822	48,897		3.87%	3.72%	3.73%
2007	294,468	271,957	0	4,441,356	4,303,519	0	4,735,824	4,575,476	0		2.89%	3.33%	3.31%
2008	299,139	286,023	0	4,466,288	4,311,656	0	4,765,427	4,597,679	0		4.40%	4.15%	4.16%
2009	341,210	327,086	0	4,480,721	4,262,046	13,603	4,821,931	4,589,132	13,603		4.13%	4.31%	4.30%
2010	321,912	297,736	11,117	4,676,261	4,411,845	33,770	4,998,173	4,709,581	44,887		4.06%	4.55%	4.52%
2011	299,825	278,814	5,416	4,898,068	4,648,702	6,718	5,197,893	4,927,516	12,134		5.19%	4.82%	4.84%
2012	299,815	267,516	0	4,841,793	4,671,011	0	5,141,608	4,938,527	0		3.65%	4.12%	4.10%
2013	278,462	296,285	0	4,434,930	4,339,110	0	4,713,392	4,635,395	0		6.58%	5.37%	5.45%
2014	275,354	226,056	0	4,554,681	4,065,375	0	4,830,035	4,291,431	0		9.68%	8.85%	8.90%
2015	591,459	485,498	0	4,649,069	4,429,159	0	5,240,528	4,914,657	0		5.54%	5.25%	5.28%
2016	1,327,733	1,134,329	3,920	5,427,643	5,005,475	0	6,755,376	6,139,804	3,920		6.19%	4.13%	4.51%
2017	1,890,463	1,741,064	0	6,014,294	5,558,800	0	7,904,757	7,299,864	0		5.85%	6.47%	6.32%
2018	2,236,374	2,021,769	0	6,448,380	5,886,458	0	8,684,754	7,908,227	0		8.29%	7.59%	7.77%
2019	2,498,491	2,250,398	0	6,597,267	6,085,865	0	9,095,758	8,336,263	0		9.70%	8.47%	8.81%
2020	2,529,620	2,221,161	0	6,165,156	5,717,696	0	8,694,776	7,938,857	0		9.91%	7.43%	8.14%

## Nursery - Monthly

		Company Relationship											
		CON			OWN			Grand Total			CON	OWN	TOTAL
Year of Week Ending Date	Month of Week Ending Date	Transferred IN Head	Transferred OUT Head	Sold Head	Transferred IN Head	Transferred OUT Head	Sold Head	Transferred IN Head	Transferred OUT Head	Sold Head	Nursery % Total Loss		
2005	January	59,037	0	0	346,261	389,123	0	405,298	389,123	0		3.51%	3.51%
	February	8,834	29,708	0	332,033	281,435	9,497	340,867	311,143	9,497	1.79%	4.22%	3.97%
	March	0	46,536	0	338,046	274,888	7,409	338,046	321,424	7,409	2.17%	3.06%	2.94%
	April	0	8,487	0	410,909	372,599	0	410,909	381,086	0	1.53%	3.51%	3.50%
	May	0	0	0	338,612	325,377	0	338,612	325,377	0		3.83%	3.83%
	June	12,254	0	0	336,503	330,495	0	348,757	330,495	0		3.04%	3.04%
	July	55,590	346	0	376,702	431,841	0	432,292	432,187	0		2.76%	2.76%
	August	18,933	21,304	0	330,638	319,273	0	349,571	340,577	0	1.30%	2.64%	2.56%
	September	11,947	42,336	0	334,902	284,568	0	346,849	326,904	0	2.14%	2.46%	2.41%
	October	5,504	20,941	0	420,271	382,534	15	425,775	403,475	15	4.20%	2.67%	2.71%
	November	16,842	17,186	0	309,258	298,782	0	326,100	315,968	0	1.52%	3.29%	3.21%
	December	1,441	0	0	404,549	395,948	7,396	405,990	395,948	7,396		3.09%	3.09%
2006	January	55,797	17,071	0	274,933	297,080	10,639	330,730	314,151	10,639	1.76%	3.81%	3.72%
	February	35,968	0	0	302,957	330,179	0	338,925	330,179	0		4.77%	4.77%
	March	17,628	49,078	0	330,414	267,564	0	348,042	316,642	0	5.85%	5.70%	5.73%
	April	422	27,582	0	436,380	368,451	0	436,802	396,033	0	9.58%	4.66%	5.03%
	May	17,448	27,405	0	333,501	320,783	0	350,949	348,188	0	3.05%	3.44%	3.41%
	June	0	0	0	364,105	353,633	0	364,105	353,633	0	1.50%	3.29%	3.28%
	July	39,387	16,963	0	424,185	424,405	0	463,572	441,368	0	3.07%	2.54%	2.56%
	August	45,915	4,867	0	312,872	350,300	4,725	358,787	355,167	4,725	1.94%	2.79%	2.76%
	September	36,243	39,923	0	424,107	397,185	0	460,350	437,108	0	1.82%	2.77%	2.70%
	October	0	55,529	0	362,203	300,158	0	362,203	355,687	0	2.48%	2.84%	2.78%
	November	17,446	18,483	0	323,157	314,374	0	340,603	332,857	0	2.56%	3.73%	3.69%
	December	710	2,644	11,739	417,438	358,165	21,794	418,148	360,809	33,533	4.94%	4.84%	4.85%
2007	January	28,222	2,230	0	321,593	341,895	0	349,815	344,125	0	4.07%	4.11%	4.11%
	February	46,268	8,465	0	307,620	321,680	0	353,888	330,145	0	3.18%	4.38%	4.33%
	March	46,208	25,189	0	407,194	407,396	0	453,402	432,585	0	3.09%	4.44%	4.38%
	April	9,938	60,968	0	349,615	279,536	0	359,553	340,504	0	3.03%	4.21%	4.00%
	May	7,517	23,143	0	360,181	331,893	0	367,698	355,036	0	2.69%	3.14%	3.11%
	June	17,442	16,935	0	455,294	439,301	0	472,736	456,236	0	2.98%	2.45%	2.48%
	July	17,812	0	0	361,069	351,633	0	378,881	351,633	0		2.38%	2.38%
	August	64,717	16,895	0	310,124	346,917	0	374,841	363,812	0	3.14%	2.55%	2.57%
	September	21,430	25,515	0	443,752	443,039	0	465,182	468,554	0	1.78%	3.11%	3.02%
	October	17,440	54,782	0	353,086	309,410	0	370,526	364,192	0	2.71%	2.90%	2.87%
	November	0	25,273	0	353,552	331,845	0	353,552	357,118	0	3.42%	2.84%	2.89%
	December	17,474	12,562	0	418,276	398,974	0	435,750	411,536	0		3.82%	3.82%
2008	January	11,296	0	0	328,772	325,017	0	340,068	325,017	0	12.84%	4.63%	4.65%
	February	61,246	15,015	0	290,956	338,349	0	352,202	353,364	0	14.15%	6.57%	6.89%
	March	31,352	20,367	0	422,025	402,486	0	453,377	422,853	0	6.44%	6.25%	6.27%
	April	38,828	78,447	0	323,312	268,367	0	362,140	346,814	0	4.25%	4.31%	4.30%
	May	226	20,801	0	463,795	422,596	0	464,021	443,397	0	3.76%	3.55%	3.56%
	June	17,420	16,854	0	366,409	348,447	0	383,829	365,301	0	3.36%	4.29%	4.25%
	July	0	0	0	381,357	360,733	0	381,357	360,733	0	3.73%	4.20%	4.19%
	August	74,144	16,789	0	405,567	451,149	0	479,711	467,938	0	3.52%	3.35%	3.36%
	September	15,288	37,881	0	361,367	327,839	0	376,655	365,720	0	2.93%	2.91%	2.91%

## Nursery - Monthly

2009	October	31,899	41,900	0	340,515	326,967	0	372,414	368,867	0	3.22%	3.52%	3.49%
	November	17,440	37,969	0	429,555	391,080	0	446,995	429,049	0	2.74%	2.93%	2.91%
	December	0	0	0	352,658	348,626	0	352,658	348,626	0		3.37%	3.37%
	January	36,100	16,873	0	414,457	431,975	0	450,557	448,848	0	3.25%	3.45%	3.44%
	February	46,179	0	0	324,134	327,214	0	370,313	327,214	0		3.98%	3.98%
	March	21,524	34,939	0	333,866	286,236	0	355,390	321,175	0	5.13%	5.11%	5.11%
	April	39,160	42,343	0	336,958	305,237	13,599	376,118	347,580	13,599	7.16%	5.90%	6.04%
	May	17,442	57,596	0	443,203	405,324	0	460,645	462,920	0	4.84%	5.11%	5.07%
	June	0	3,140	0	374,434	334,487	0	374,434	337,627	0	3.89%	4.58%	4.57%
	July	17,443	13,705	0	366,860	344,239	0	384,303	357,944	0	2.96%	4.16%	4.14%
	August	58,427	16,914	0	428,350	448,543	4	486,777	465,457	4	3.03%	3.36%	3.35%
	September	18,942	21,792	0	366,471	362,107	0	385,413	383,899	0	1.88%	3.43%	3.35%
2010	October	68,553	38,221	0	399,881	420,313	0	468,434	458,534	0	3.56%	3.43%	3.45%
	November	0	43,343	0	358,278	298,289	0	358,278	341,632	0	2.46%	4.23%	3.99%
	December	17,440	38,220	0	333,829	298,082	0	351,269	336,302	0	3.82%	5.23%	5.12%
	January	0	6,335	0	436,897	406,842	120	436,897	413,177	120	3.13%	5.95%	5.90%
	February	39,633	10,479	0	321,060	329,650	0	360,693	340,129	0	3.86%	6.83%	6.74%
	March	18,389	10,439	0	363,300	339,450	0	381,689	349,889	0	4.76%	6.51%	6.44%
	April	66,787	15,989	11,117	318,666	328,311	4,730	385,453	344,300	15,847	5.67%	5.69%	5.69%
	May	38,503	37,557	0	455,267	403,225	52	493,770	440,782	52	5.14%	5.00%	5.02%
	June	0	63,452	0	403,811	340,045	0	403,811	403,497	0	4.77%	4.31%	4.37%
	July	17,436	16,893	0	488,864	460,591	7,206	506,300	477,484	7,206	3.14%	3.46%	3.44%
	August	2,574	12,467	0	395,663	357,518	0	398,237	369,985	0	2.84%	3.31%	3.29%
	September	32,697	4,466	0	362,704	371,730	0	395,401	376,196	0	3.21%	3.21%	3.21%
2011	October	77,194	16,940	0	409,164	463,797	0	486,358	480,737	0	2.87%	3.26%	3.24%
	November	11,259	42,998	0	367,210	337,733	0	378,469	380,731	0	3.17%	3.49%	3.45%
	December	17,440	59,721	0	353,655	272,953	21,662	371,095	332,674	21,662	3.54%	4.18%	4.10%
	January	0	4,215	0	473,485	444,195	0	473,485	448,410	0	3.87%	4.87%	4.85%
	February	17,508	12,609	0	368,495	363,071	0	386,003	375,680	0	3.33%	6.62%	6.53%
	March	28,055	5,749	0	360,653	355,364	0	388,708	361,113	0	7.49%	7.47%	7.47%
	April	56,492	10,456	0	420,904	423,520	0	477,396	433,976	0	6.79%	5.81%	5.81%
	May	36,540	51,149	5,416	355,384	298,241	6,718	391,924	349,390	12,134	8.54%	4.98%	5.50%
	June	2,633	21,055	0	402,682	356,852	0	405,315	377,907	0	5.35%	4.35%	4.44%
	July	17,444	37,800	0	499,418	456,697	0	516,862	494,497	0	4.01%	3.72%	3.73%
	August	0	8,350	0	403,929	390,466	0	403,929	398,816	0	4.09%	3.54%	3.56%
	September	45,830	8,398	0	363,817	387,967	0	409,647	396,365	0	3.55%	3.77%	3.76%
2012	October	61,334	16,758	0	432,131	455,156	0	493,465	471,914	0	3.99%	3.88%	3.89%
	November	16,528	42,690	0	365,103	322,103	0	381,631	364,793	0	3.85%	4.52%	4.45%
	December	17,461	59,585	0	452,067	395,070	0	469,528	454,655	0	3.64%	4.60%	4.45%
	January	0	6,339	0	381,819	363,704	0	381,819	370,043	0	3.30%	4.90%	4.86%
	February	17,458	10,473	0	370,223	351,980	0	387,681	362,453	0	4.42%	5.22%	5.20%
	March	38,909	16,665	0	437,874	434,655	0	476,783	451,320	0	4.54%	5.94%	5.89%
	April	33,586	0	0	361,916	368,571	0	395,502	368,571	0		5.56%	5.56%
	May	50,916	59,164	0	355,547	344,143	0	406,463	403,307	0	4.40%	4.50%	4.49%
	June	341	42,951	0	507,115	442,788	0	507,456	485,739	0	3.29%	3.77%	3.72%
	July	17,456	16,664	0	392,600	373,442	0	410,056	390,106	0	4.49%	3.09%	3.15%
	August	1,308	8,744	0	413,071	379,584	0	414,379	388,328	0	2.19%	3.05%	3.02%
	September	48,940	8,330	0	462,704	489,100	0	511,644	497,430	0		2.74%	2.74%
	October	45,461	17,032	0	350,410	377,483	0	395,871	394,515	0	2.32%	3.08%	3.06%

## Nursery - Monthly

2013	November	28,027	42,766	0	352,994	346,381	0	381,021	389,147	0	3.61%	3.44%	3.46%
	December	17,413	38,388	0	455,520	399,180	0	472,933	437,568	0	3.31%	4.51%	4.39%
	January	5,603	37,235	0	387,701	342,982	0	393,304	380,217	0	3.33%	4.84%	4.71%
	February	11,838	1,078	0	401,365	411,829	0	413,203	412,907	0		4.86%	4.86%
	March	48,404	17,054	0	501,549	506,161	0	549,953	523,215	0	2.22%	4.17%	4.09%
	April	29,711	0	0	370,377	371,854	0	400,088	371,854	0		4.48%	4.48%
	May	45,600	58,771	0	352,248	320,369	0	397,848	379,140	0	5.00%	3.75%	3.92%
	June	0	30,209	0	416,599	384,413	0	416,599	414,622	0	3.84%	3.62%	3.64%
	July	39,639	28,963	0	233,325	249,627	0	272,964	278,590	0	4.69%	4.73%	4.72%
	August	4,446	17,019	0	487,596	416,606	0	492,042	433,625	0	2.40%	6.49%	6.32%
	September	30,249	21,001	0	353,172	359,583	0	383,421	380,584	0	5.41%	5.48%	5.47%
	October	44,136	16,990	0	341,061	336,163	0	385,197	353,153	0	2.65%	6.12%	5.97%
2014	November	15,759	40,323	0	318,717	355,770	0	334,476	396,093	0	9.21%	6.70%	7.02%
	December	3,077	27,642	0	271,220	283,753	0	274,297	311,395	0	21.66%	10.03%	11.07%
	January	10,361	947	0	299,031	225,721	0	309,392	226,668	0	13.67%	13.64%	13.64%
	February	17,917	0	0	317,144	220,192	0	335,061	220,192	0		13.72%	13.72%
	March	5,331	15,510	0	429,845	354,869	0	435,176	370,379	0	11.22%	12.38%	12.33%
	April	31,231	10,011	0	304,064	290,837	0	335,295	300,848	0	7.37%	14.83%	14.63%
	May	44,307	34,278	0	438,919	390,603	0	483,226	424,881	0	13.57%	11.93%	12.09%
	June	20,662	19,207	0	378,748	327,912	0	399,410	347,119	0	13.48%	10.12%	10.31%
	July	17,498	36,604	0	396,871	321,621	0	414,369	358,225	0	7.73%	7.25%	7.30%
	August	22,200	5,657	0	489,516	428,466	0	511,716	434,123	0	3.25%	6.68%	6.63%
	September	17,422	11,254	0	383,093	402,358	0	400,515	413,612	0	3.40%	4.98%	4.94%
	October	12,280	35,514	0	372,173	339,154	0	384,453	374,668	0	8.75%	4.85%	5.19%
2015	November	56,174	643	0	407,859	454,368	0	464,033	455,011	0		4.52%	4.52%
	December	19,971	56,431	0	337,418	309,274	0	357,389	365,705	0	9.38%	5.00%	5.61%
	January	13,760	20,498	0	465,729	447,907	0	479,489	468,405	0	8.50%	6.09%	6.21%
	February	39,614	16,797	0	372,950	322,639	0	412,564	339,436	0	4.09%	6.91%	6.77%
	March	0	241	0	402,052	390,618	0	402,052	390,859	0	3.03%	6.30%	6.29%
	April	20,835	37,497	0	388,270	287,751	0	409,105	325,248	0	4.84%	7.08%	6.87%
	May	75,642	16,990	0	427,322	489,488	0	502,964	506,478	0	2.61%	8.18%	7.97%
	June	56,281	58,782	0	356,956	335,556	0	413,237	394,338	0	8.71%	6.15%	6.51%
	July	70,702	50,910	0	355,790	321,659	0	426,492	372,569	0	4.51%	4.17%	4.22%
	August	72,350	76,506	0	460,101	415,941	0	532,451	492,447	0	3.29%	3.24%	3.25%
	September	58,625	45,064	0	350,763	354,684	0	409,388	399,748	0	4.81%	3.47%	3.62%
	October	66,540	66,540	0	430,103	420,858	0	496,643	487,398	0	5.64%	3.50%	3.82%
2016	November	42,902	39,797	0	337,075	311,267	0	379,977	351,064	0	6.36%	3.30%	3.65%
	December	74,208	55,876	0	301,958	330,791	0	376,166	386,667	0	6.35%	4.01%	4.35%
	January	78,537	78,245	0	424,035	408,887	0	502,572	487,132	0	7.02%	3.99%	4.51%
	February	85,663	52,784	0	425,351	344,758	0	511,014	397,542	0	8.19%	3.80%	4.36%
	March	98,249	105,419	3,920	373,754	372,372	0	472,003	477,791	3,920	6.04%	3.92%	4.40%
	April	94,424	80,842	0	494,690	449,939	0	589,114	530,781	0	5.37%	5.39%	5.39%
	May	98,147	82,775	0	401,682	386,699	0	499,829	469,474	0	7.71%	3.72%	4.42%
	June	91,120	86,437	0	404,105	360,389	0	495,225	446,826	0	8.78%	4.08%	5.08%
	July	113,324	93,985	0	528,256	491,136	0	641,580	585,121	0	8.80%	4.80%	5.43%
	August	122,556	94,241	0	393,717	380,126	0	516,273	474,367	0	5.07%	4.24%	4.40%
	September	113,660	104,586	0	525,439	417,558	0	639,099	522,144	0	5.04%	3.75%	4.01%
	October	146,874	113,997	0	543,432	545,838	0	690,306	659,835	0	5.87%	3.82%	4.18%
	November	119,724	100,795	0	408,374	368,191	0	528,098	468,986	0	6.76%	4.43%	4.93%

## Nursery - Monthly

2017	December	165,455	140,223	0	504,808	479,582	0	670,263	619,805	0	1.88%	3.68%	3.28%
	January	126,793	141,938	0	422,387	421,577	0	549,180	563,515	0	7.34%	6.58%	6.76%
	February	138,056	139,212	0	447,455	395,099	0	585,511	534,311	0	7.45%	7.96%	7.82%
	March	174,226	127,445	0	430,406	388,078	0	604,632	515,523	0	6.12%	9.05%	8.36%
	April	185,009	151,733	0	551,412	494,625	0	736,421	646,358	0	7.12%	7.57%	7.46%
	May	138,663	157,777	0	467,416	410,849	0	606,079	568,626	0	6.93%	7.48%	7.33%
	June	168,042	132,443	0	432,361	430,675	0	600,403	563,118	0	5.53%	6.91%	6.59%
	July	153,259	169,430	0	612,277	536,649	0	765,536	706,079	0	5.26%	7.04%	6.60%
	August	141,224	119,107	0	477,877	429,798	0	619,101	548,905	0	4.58%	5.29%	5.15%
	September	173,160	167,023	0	659,534	594,688	0	832,694	761,711	0	4.41%	4.69%	4.62%
	October	140,181	98,046	0	493,921	479,643	0	634,102	577,689	0	4.97%	4.81%	4.84%
	November	172,125	168,217	0	436,271	398,682	0	608,396	566,899	0	4.70%	5.11%	5.00%
2018	December	179,725	168,693	0	582,977	578,437	0	762,702	747,130	0	5.61%	5.83%	5.77%
	January	161,077	117,148	0	460,451	405,019	0	621,528	522,167	0	7.58%	7.55%	7.55%
	February	167,004	146,279	0	474,494	430,923	0	641,498	577,202	0	12.60%	9.78%	10.54%
	March	210,066	183,804	0	590,720	518,430	0	800,786	702,234	0	13.58%	11.51%	12.07%
	April	170,309	141,005	0	483,244	411,864	0	653,553	552,869	0	14.60%	11.70%	12.46%
	May	196,352	152,669	0	477,661	447,169	0	674,013	599,838	0	9.86%	10.34%	10.22%
	June	233,278	210,223	0	643,509	583,854	0	876,787	794,077	0	8.59%	6.87%	7.35%
	July	178,097	174,930	0	530,358	488,513	0	708,455	663,443	0	4.08%	5.62%	5.21%
	August	196,015	198,965	0	510,934	461,739	0	706,949	660,704	0	4.49%	4.89%	4.78%
	September	205,130	197,221	0	671,932	601,040	0	877,062	798,261	0	4.20%	4.81%	4.65%
	October	164,029	155,746	0	510,616	482,000	0	674,645	637,746	0	6.33%	5.24%	5.49%
	November	159,354	175,469	0	472,994	444,496	0	632,348	619,965	0	6.32%	5.92%	6.03%
2019	December	195,663	168,310	0	621,467	611,411	0	817,130	779,721	0	8.57%	7.81%	7.99%
	January	197,827	161,417	0	473,850	436,576	0	671,677	597,993	0	8.39%	9.10%	8.92%
	February	144,159	148,118	0	547,218	494,315	0	691,377	642,433	0	10.10%	11.56%	11.20%
	March	240,207	197,252	0	641,286	586,524	0	881,493	783,776	0	15.34%	12.63%	13.34%
	April	185,947	180,922	0	498,785	437,275	0	684,732	618,197	0	16.31%	13.24%	14.16%
	May	199,064	128,601	0	486,806	452,605	0	685,870	581,206	0	10.64%	13.40%	12.82%
	June	211,617	238,273	0	673,332	603,303	0	884,949	841,576	0	9.25%	7.91%	8.31%
	July	211,881	150,929	0	524,720	472,489	0	736,601	623,418	0	7.13%	5.59%	5.97%
	August	277,202	260,841	0	643,726	601,612	0	920,928	862,453	0	5.48%	4.69%	4.94%
	September	186,915	190,075	0	544,142	497,149	0	731,057	687,224	0	7.28%	4.31%	5.14%
	October	227,389	194,688	0	489,983	497,130	0	717,372	691,818	0	6.01%	4.26%	4.77%
	November	237,925	229,580	0	602,851	559,315	0	840,776	788,895	0	8.35%	5.57%	6.37%
2020	December	178,358	169,702	0	470,568	447,572	0	648,926	617,274	0	12.72%	9.02%	10.07%
	January	178,539	172,440	0	469,924	432,721	0	648,463	605,161	0	14.81%	10.62%	11.93%
	February	240,764	170,419	0	591,455	542,438	0	832,219	712,857	0	17.16%	12.52%	13.54%
	March	180,490	142,344	0	492,389	438,327	0	672,879	580,671	0	14.55%	10.46%	11.53%
	April	210,735	170,808	0	489,864	464,555	0	700,599	635,363	0	11.62%	8.53%	9.36%
	May	257,037	187,695	0	620,695	448,542	0	877,732	636,237	0	10.81%	7.00%	8.19%
	June	205,525	185,910	0	499,227	470,805	0	704,752	656,715	0	9.38%	6.57%	7.38%
	July	188,477	200,243	0	509,048	557,068	0	697,525	757,311	0	7.81%	4.94%	5.70%
	August	267,563	241,627	0	610,744	603,622	0	878,307	845,249	0	6.73%	4.18%	4.93%
	September	189,827	181,408	0	504,788	453,077	0	694,615	634,485	0	6.47%	3.97%	4.68%
	October	243,408	210,988	0	561,211	546,610	0	804,619	757,598	0	5.99%	5.38%	5.55%
	November	183,227	190,824	0	404,085	377,599	0	587,312	568,423	0	9.30%	7.80%	8.31%
	December	184,028	166,455	0	411,726	382,332	0	595,754	548,787	0	7.31%	7.99%	7.79%

## Finisher - Yearly

	Company Relationship									
	CON		OWN		Grand Total			CON	OWN	TOTAL
Year of Week Ending Date	Transferred IN Head	Sold Head	Transferred IN Head	Sold Head	Transferred IN Head	Sold Head		Finisher % Total Loss		
2005	911,190	766,838	3,546,875	2,882,479	4,458,065	3,649,317		7.38%	6.77%	6.88%
2006	884,149	799,771	3,605,139	3,019,675	4,489,288	3,819,446		6.08%	5.39%	5.52%
2007	925,817	810,193	3,769,645	3,077,019	4,695,462	3,887,212		6.56%	5.45%	5.67%
2008	841,921	759,750	3,888,143	3,180,695	4,730,064	3,940,445		7.72%	6.13%	6.42%
2009	774,621	716,079	3,934,742	3,292,148	4,709,363	4,008,227		6.45%	5.83%	5.93%
2010	869,619	758,947	4,012,018	3,273,924	4,881,637	4,032,871		6.88%	6.16%	6.29%
2011	814,798	737,509	4,262,443	3,568,779	5,077,241	4,306,288		6.39%	5.79%	5.89%
2012	794,014	731,475	4,325,936	3,572,586	5,119,950	4,304,061		6.90%	6.70%	6.73%
2013	759,417	715,239	4,048,996	3,488,511	4,808,413	4,203,750		6.90%	6.29%	6.39%
2014	671,094	610,410	3,972,997	2,965,297	4,644,091	3,575,707		7.01%	6.40%	6.49%
2015	711,632	683,310	4,471,394	3,566,921	5,183,026	4,250,231		7.35%	7.07%	7.12%
2016	1,712,945	1,241,632	5,439,918	4,075,193	7,152,863	5,316,825		6.24%	8.33%	7.90%
2017	2,111,686	1,571,077	5,663,711	4,254,892	7,775,397	5,825,969		6.68%	7.19%	7.06%
2018	2,582,494	2,011,680	5,731,314	4,568,552	8,313,808	6,580,232		6.24%	7.74%	7.32%
2019	3,007,659	2,365,724	5,855,561	4,551,302	8,863,220	6,917,026		8.00%	8.64%	8.43%
2020	3,015,564	2,459,559	5,516,061	4,483,893	8,531,625	6,943,452		9.51%	7.75%	8.37%



## Finisher - Monthly

		Company Relationship									
		CON		OWN		Grand Total			CON	OWN	TOTAL
Year of Week Ending Date	Month of Week Ending Date	Transferred IN Head	Sold Head	Transferred IN Head	Sold Head	Transferred IN Head	Sold Head		Finisher % Total Loss		
2005	January	104,232	107,783	301,880	248,066	406,112	355,849		7.94%	7.49%	7.61%
	February	62,561	24,281	262,263	228,395	324,824	252,676		8.09%	7.60%	7.64%
	March	89,855	47,836	248,764	218,005	338,619	265,841		7.05%	7.20%	7.18%
	April	56,987	48,931	338,812	301,960	395,799	350,891		7.22%	6.41%	6.51%
	May	40,835	55,433	300,698	215,244	341,533	270,677		6.96%	6.52%	6.59%
	June	73,813	88,167	274,909	188,395	348,722	276,562		7.45%	5.88%	6.35%
	July	93,873	77,788	353,089	246,653	446,962	324,441		8.30%	6.35%	6.75%
	August	75,209	44,926	278,866	239,268	354,075	284,194		6.67%	6.74%	6.73%
	September	63,963	37,302	274,115	234,124	338,078	271,426		7.46%	6.65%	6.74%
	October	82,236	71,422	337,839	301,912	420,075	373,334		6.70%	6.80%	6.78%
	November	73,034	61,094	258,364	214,913	331,398	276,007		7.80%	6.82%	7.02%
	December	94,592	101,875	317,276	245,544	411,868	347,419		7.00%	6.89%	6.92%
2006	January	40,059	53,172	285,001	235,156	325,060	288,328		8.93%	6.60%	7.03%
	February	65,202	56,816	275,635	230,091	340,837	286,907		7.07%	6.39%	6.50%
	March	66,645	58,790	258,714	229,902	325,359	288,692		6.68%	7.05%	6.97%
	April	91,955	73,833	321,984	289,800	413,939	363,633		5.51%	6.10%	6.00%
	May	105,453	71,431	256,561	206,753	362,014	278,184		6.65%	5.28%	5.60%
	June	54,828	45,882	305,796	231,290	360,624	277,172		6.08%	5.81%	5.85%
	July	73,932	70,320	371,948	275,311	445,880	345,631		7.38%	6.20%	6.43%
	August	79,396	90,693	297,049	211,777	376,445	302,470		5.93%	4.95%	5.24%
	September	110,814	99,039	340,488	288,507	451,302	387,546		4.70%	4.68%	4.69%
	October	78,321	55,994	290,358	262,967	368,679	318,961		5.26%	4.17%	4.35%
	November	67,840	58,773	276,075	270,601	343,915	329,374		4.02%	4.06%	4.06%
	December	49,704	65,028	325,530	287,520	375,234	352,548		4.92%	3.67%	3.89%
2007	January	95,415	88,158	253,971	192,736	349,386	280,894		5.19%	4.43%	4.67%
	February	63,033	66,915	276,690	231,603	339,723	298,518		6.89%	4.80%	5.18%
	March	74,180	77,551	375,261	324,563	449,441	402,114		5.38%	4.83%	4.93%
	April	82,309	47,935	266,893	254,391	349,202	302,326		7.40%	5.08%	5.43%
	May	86,043	77,008	278,607	216,345	364,650	293,353		5.71%	5.19%	5.33%
	June	90,659	59,929	378,142	298,915	468,801	358,844		6.14%	5.61%	5.68%
	July	59,122	62,516	301,831	210,484	360,953	273,000		8.66%	5.21%	5.95%
	August	53,631	79,252	314,931	198,551	368,562	277,803		8.55%	6.22%	6.85%
	September	90,756	69,343	384,666	325,042	475,422	394,385		8.84%	6.07%	6.55%

## Finisher - Monthly

2008	October	117,366	77,729	257,991	257,355	375,357	335,084	6.24%	6.40%	6.37%
	November	43,916	37,977	322,155	254,140	366,071	292,117	5.78%	5.49%	5.53%
	December	69,387	65,880	358,507	312,894	427,894	378,774	3.72%	5.69%	5.44%
	January	53,687	65,610	279,626	238,945	333,313	304,555	8.01%	5.93%	6.42%
	February	68,192	85,475	292,660	207,175	360,852	292,650	8.48%	6.05%	6.85%
	March	87,924	60,432	350,239	310,006	438,163	370,438	9.22%	6.94%	7.19%
	April	81,881	62,536	274,645	243,575	356,526	306,111	8.70%	7.54%	7.76%
	May	61,185	42,481	393,189	294,491	454,374	336,972	6.28%	6.42%	6.40%
	June	57,873	55,920	325,563	242,306	383,436	298,226	7.65%	5.78%	6.09%
	July	73,670	72,510	296,951	210,425	370,621	282,935	8.39%	6.16%	6.71%
	August	66,624	84,517	410,554	304,079	477,178	388,596	7.33%	6.03%	6.31%
	September	88,901	68,182	296,424	245,005	385,325	313,187	6.10%	5.84%	5.89%
	October	34,843	19,515	341,805	316,160	376,648	335,675	6.51%	5.43%	5.49%
	November	92,808	89,560	343,584	313,757	436,392	403,317	7.10%	5.80%	6.12%
	December	74,333	53,012	282,903	254,771	357,236	307,783	7.45%	5.70%	5.98%
2009	January	65,133	84,139	392,762	307,765	457,895	391,904	6.50%	5.34%	5.58%
	February	51,148	52,073	283,396	253,345	334,544	305,418	5.59%	6.08%	5.99%
	March	20,885	27,556	307,613	264,212	328,498	291,768	6.56%	6.03%	6.08%
	April	105,044	92,129	257,421	230,678	362,465	322,807	5.97%	6.06%	6.04%
	May	99,608	76,351	372,021	313,398	471,629	389,749	5.86%	6.13%	6.08%
	June	55,255	30,672	292,650	265,614	347,905	296,286	5.95%	6.31%	6.28%
	July	36,813	40,092	341,220	259,447	378,033	299,539	6.33%	5.39%	5.53%
	August	71,480	86,416	403,708	303,661	475,188	390,077	5.78%	6.22%	6.13%
	September	71,799	73,024	321,645	249,624	393,444	322,648	7.28%	5.63%	5.97%
	October	106,132	83,864	362,014	308,577	468,146	392,441	6.25%	5.81%	5.91%
	November	40,038	15,038	307,995	286,267	348,033	301,305	12.71%	5.72%	5.97%
	December	51,286	54,725	292,297	249,560	343,583	304,285	7.85%	5.39%	5.73%
2010	January	91,773	74,549	345,180	289,486	436,953	364,035	6.80%	6.18%	6.32%
	February	49,074	65,955	297,689	249,922	346,763	315,877	6.41%	6.41%	6.41%
	March	79,514	66,681	291,461	251,952	370,975	318,633	7.89%	5.56%	6.05%
	April	21,771	37,062	330,034	276,015	351,805	313,077	10.61%	5.93%	6.27%
	May	82,437	62,815	364,715	307,447	447,152	370,262	7.60%	6.74%	6.91%
	June	98,765	62,349	335,221	240,445	433,986	302,794	8.92%	5.62%	6.32%
	July	89,870	59,347	400,308	300,335	490,178	359,682	6.90%	6.70%	6.73%
	August	58,907	45,084	317,846	280,193	376,753	325,277	5.73%	6.97%	6.81%
	September	17,384	39,504	378,160	271,683	395,544	311,187	6.98%	5.81%	5.98%
	October	92,177	102,731	397,540	293,448	489,717	396,179	5.03%	6.31%	6.02%

## Finisher - Monthly

2011	November	107,773	69,180	278,945	264,075	386,718	333,255	6.38%	6.27%	6.29%
	December	80,174	73,690	274,919	248,923	355,093	322,613	5.14%	5.73%	5.61%
	January	43,869	23,697	413,359	367,770	457,228	391,467	6.22%	5.80%	5.81%
	February	37,212	55,720	344,499	270,674	381,711	326,394	5.66%	5.55%	5.57%
	March	75,832	102,288	308,435	257,297	384,267	359,585	5.98%	5.08%	5.30%
	April	85,329	88,707	356,546	295,511	441,875	384,218	6.19%	6.51%	6.43%
	May	90,032	45,920	265,932	259,062	355,964	304,982	5.69%	5.60%	5.61%
	June	22,860	8,093	373,388	310,095	396,248	318,188	4.57%	5.55%	5.52%
	July	84,165	70,192	417,684	308,286	501,849	378,478	6.79%	6.46%	6.53%
	August	87,856	77,113	317,489	248,818	405,345	325,931	6.91%	6.52%	6.61%
	September	72,026	93,553	346,321	252,883	418,347	346,436	6.51%	5.92%	6.06%
	October	47,364	48,448	435,383	364,839	482,747	413,287	6.54%	6.07%	6.11%
2012	November	34,240	22,872	337,674	325,886	371,914	348,758	6.26%	5.53%	5.59%
	December	134,013	100,906	345,733	307,658	479,746	408,564	7.14%	5.16%	5.63%
	January	66,287	75,124	314,461	274,072	380,748	349,196	6.15%	5.82%	5.89%
	February	70,135	47,335	302,869	287,714	373,004	335,049	6.28%	6.37%	6.36%
	March	18,416	43,961	456,553	354,281	474,969	398,242	7.04%	6.01%	6.10%
	April	41,270	83,717	337,420	250,650	378,690	334,367	6.80%	6.76%	6.77%
	May	126,553	72,187	284,105	248,339	410,658	320,526	6.62%	7.12%	7.02%
	June	98,459	73,973	413,397	313,785	511,856	387,758	7.24%	7.83%	7.73%
	July	55,769	30,104	340,622	280,850	396,391	310,954	11.24%	9.00%	9.21%
	August	17,311	17,906	381,863	302,545	399,174	320,451	5.68%	7.61%	7.48%
	September	92,137	101,555	429,281	310,977	521,418	412,532	7.46%	6.56%	6.77%
	October	59,431	94,734	345,166	253,123	404,597	347,857	6.32%	6.14%	6.19%
2013	November	112,989	71,932	284,492	286,508	397,481	358,440	6.43%	5.75%	5.87%
	December	35,257	18,947	435,707	409,742	470,964	428,689	7.99%	5.51%	5.58%
	January	58,767	63,906	331,018	273,027	389,785	336,933	6.18%	6.31%	6.28%
	February	66,700	48,971	345,402	319,613	412,102	368,584	7.42%	6.24%	6.38%
	March	84,493	115,878	418,419	310,960	502,912	426,838	6.67%	5.91%	6.09%
	April	64,964	45,659	318,979	288,677	383,943	334,336	7.43%	6.77%	6.88%
	May	33,363	35,823	355,376	302,125	388,739	337,948	7.50%	6.45%	6.54%
	June	88,686	81,120	361,754	263,139	450,440	344,259	7.27%	6.07%	6.31%
	July	38,042	28,350	252,677	279,866	290,719	308,216	7.23%	6.80%	6.84%
	August	72,374	84,326	375,275	349,115	447,649	433,441	7.53%	6.93%	7.05%
	September	64,207	58,772	342,222	230,779	406,429	289,551	7.12%	6.00%	6.19%
	October	28,722	51,042	339,075	316,303	367,797	367,345	7.28%	6.53%	6.63%
	November	100,832	64,818	333,591	288,663	434,423	353,481	6.47%	5.93%	6.02%

## Finisher - Monthly

2014	December	58,267	36,574	275,208	266,244	333,475	302,818	4.42%	5.42%	5.32%
	January	28,395	38,403	220,289	195,806	248,684	234,209	6.77%	5.93%	6.07%
	February	13,148	38,267	226,407	223,597	239,555	261,864	9.07%	6.23%	6.61%
	March	68,719	52,747	339,796	321,532	408,515	374,279	7.02%	5.99%	6.11%
	April	19,783	81,768	303,939	223,465	323,722	305,233	8.06%	6.50%	6.88%
	May	102,044	57,103	355,506	234,452	457,550	291,555	7.58%	6.85%	6.97%
	June	64,309	18,702	316,251	206,400	380,560	225,102	8.07%	7.20%	7.26%
	July	54,355	36,257	337,502	189,179	391,857	225,436	7.49%	6.81%	6.92%
	August	62,584	54,447	400,004	312,230	462,588	366,677	8.57%	6.97%	7.16%
	September	59,857	75,609	388,445	224,581	448,302	300,190	5.10%	6.35%	6.08%
	October	89,097	61,865	311,821	235,566	400,918	297,431	6.38%	5.95%	6.02%
	November	48,110	65,932	435,521	317,346	483,631	383,278	5.35%	6.44%	6.27%
2015	December	60,693	29,310	337,516	281,143	398,209	310,453	6.67%	5.79%	5.88%
	January	63,692	42,057	434,810	361,846	498,502	403,903	7.87%	6.50%	6.63%
	February	83,844	101,913	272,632	228,061	356,476	329,974	6.78%	6.67%	6.70%
	March	53,655	35,452	359,317	270,309	412,972	305,761	7.06%	6.78%	6.81%
	April	35,821	58,134	304,979	287,555	340,800	345,689	6.63%	7.10%	7.02%
	May	60,506	66,252	467,278	303,631	527,784	369,883	7.99%	6.73%	6.93%
	June	45,405	38,770	366,259	283,442	411,664	322,212	7.08%	7.12%	7.12%
	July	80,998	66,200	312,884	239,607	393,882	305,807	7.29%	7.68%	7.61%
	August	69,710	61,762	446,920	375,463	516,630	437,225	8.42%	7.75%	7.84%
	September	40,930	50,454	379,709	306,587	420,639	357,041	7.81%	7.28%	7.35%
	October	62,568	49,536	456,214	411,930	518,782	461,466	9.02%	7.35%	7.52%
	November	33,383	60,865	340,200	231,090	373,583	291,955	7.04%	6.83%	6.87%
2016	December	81,120	51,915	330,192	267,400	411,312	319,315	6.43%	6.83%	6.76%
	January	62,199	58,510	450,172	370,077	512,371	428,587	5.47%	6.30%	6.23%
	February	300,709	76,124	435,490	309,721	736,199	385,845	4.18%	6.56%	6.19%
	March	108,309	84,271	416,725	308,352	525,034	392,623	4.29%	7.78%	7.13%
	April	135,698	122,898	479,996	350,460	615,694	473,358	4.06%	12.10%	10.46%
	May	146,142	113,655	374,686	260,907	520,828	374,562	10.03%	10.58%	10.43%
	June	100,058	65,942	392,840	266,394	492,898	332,336	6.88%	9.65%	9.15%
	July	134,727	97,026	497,509	373,386	632,236	470,412	7.11%	10.27%	9.70%
	August	137,035	131,682	375,098	274,617	512,133	406,299	7.70%	11.46%	10.54%
	September	143,062	109,208	556,595	351,119	699,657	460,327	7.33%	9.07%	8.66%
	October	171,591	153,426	554,871	413,371	726,462	566,797	5.32%	5.22%	5.25%
	November	124,593	99,049	384,359	377,695	508,952	476,744	5.13%	5.75%	5.63%
	December	148,822	129,841	521,577	419,094	670,399	548,935	4.94%	6.00%	5.75%

## Finisher - Monthly

2017	January	147,544	101,300	465,015	307,573	612,559	408,873	6.10%	6.00%	6.03%
	February	159,741	138,561	389,293	316,841	549,034	455,402	7.95%	6.44%	6.89%
	March	169,913	93,968	359,394	317,348	529,307	411,316	5.49%	6.73%	6.47%
	April	140,078	139,965	547,929	424,934	688,007	564,899	6.23%	6.93%	6.76%
	May	166,985	99,825	437,191	360,398	604,176	460,223	7.76%	8.21%	8.10%
	June	153,446	105,752	438,970	327,566	592,416	433,318	7.93%	8.88%	8.66%
	July	221,709	171,617	540,332	337,855	762,041	509,472	6.92%	6.94%	6.93%
	August	191,839	92,732	390,555	312,738	582,394	405,470	6.60%	7.76%	7.50%
	September	182,466	136,567	678,785	455,505	861,251	592,072	5.07%	7.14%	6.71%
	October	165,582	157,272	436,683	329,843	602,265	487,115	5.94%	6.82%	6.53%
	November	169,594	139,382	427,068	344,413	596,662	483,795	7.81%	7.02%	7.26%
	December	242,789	194,136	552,496	419,878	795,285	614,014	5.96%	7.03%	6.73%
2018	January	121,564	142,107	442,633	355,187	564,197	497,294	5.70%	7.64%	7.10%
	February	146,691	138,485	453,791	362,001	600,482	500,486	5.08%	8.59%	7.79%
	March	210,196	194,243	535,715	424,897	745,911	619,140	5.84%	7.89%	7.28%
	April	188,730	162,432	385,381	365,725	574,111	528,157	6.95%	6.97%	6.96%
	May	183,256	117,453	443,305	346,610	626,561	464,063	6.27%	7.05%	6.85%
	June	274,393	153,885	561,047	450,135	835,440	604,020	4.87%	7.37%	6.83%
	July	224,556	121,064	462,417	343,440	686,973	464,504	6.99%	8.03%	7.77%
	August	241,458	175,240	439,287	338,766	680,745	514,006	7.34%	8.80%	8.31%
	September	286,149	195,886	565,073	444,204	851,222	640,090	6.28%	8.33%	7.83%
	October	228,521	179,878	444,525	339,703	673,046	519,581	6.38%	7.74%	7.28%
	November	232,681	199,704	416,328	361,144	649,009	560,848	6.08%	7.16%	6.82%
	December	244,299	231,303	581,812	436,740	826,111	668,043	6.42%	7.44%	7.12%
2019	January	189,399	203,284	432,501	358,145	621,900	561,429	7.39%	9.22%	8.57%
	February	232,824	176,747	438,896	378,490	671,720	555,237	7.27%	9.28%	8.69%
	March	268,770	263,909	571,645	420,066	840,415	683,975	7.54%	8.74%	8.29%
	April	208,092	194,332	430,567	363,320	638,659	557,652	7.50%	8.08%	7.87%
	May	231,042	150,623	380,111	320,454	611,153	471,077	7.12%	8.64%	8.18%
	June	289,786	181,342	602,471	436,268	892,257	617,610	7.51%	8.48%	8.24%
	July	216,243	142,139	443,917	334,958	660,160	477,097	8.37%	9.35%	9.09%
	August	312,833	234,154	597,859	388,652	910,692	622,806	8.63%	9.41%	9.11%
	September	262,427	199,157	474,399	349,739	736,826	548,896	9.66%	9.98%	9.86%
	October	275,821	205,061	469,897	365,116	745,718	570,177	8.08%	7.77%	7.88%
	November	297,364	241,100	570,058	465,678	867,422	706,778	7.86%	7.54%	7.65%
	December	223,058	173,876	443,240	370,416	666,298	544,292	8.77%	7.37%	7.79%
2020	January	244,538	187,447	392,957	324,304	637,495	511,751	8.56%	7.02%	7.54%

## Finisher - Monthly

February	233,468	264,990	528,331	433,611	761,799	698,601	10.16%	7.18%	8.24%
March	211,081	189,296	410,901	395,306	621,982	584,602	10.58%	6.89%	8.11%
April	196,483	188,665	473,290	310,632	669,773	499,297	10.90%	7.00%	8.49%
May	280,315	173,078	420,365	352,936	700,680	526,014	10.96%	7.39%	8.55%
June	247,941	219,451	474,952	352,261	722,893	571,712	10.77%	8.16%	9.09%
July	281,390	155,257	515,273	364,199	796,663	519,456	11.74%	7.99%	9.27%
August	349,914	242,818	541,594	416,705	891,508	659,523	9.24%	8.90%	9.03%
September	235,996	191,095	445,627	350,988	681,623	542,083	8.53%	9.00%	8.83%
October	290,111	230,142	510,956	493,817	801,067	723,959	8.07%	7.86%	7.92%
November	225,371	203,300	434,641	357,551	660,012	560,851	7.14%	8.02%	7.70%
December	218,956	214,020	367,174	331,583	586,130	545,603	7.94%	7.57%	7.71%